



INTERNATIONAL COMPETITION N° 01/SEME/2018

CONCESSION OF THE MODERNIZATION, MANAGEMENT, OPERATION AND MAINTENANCE
SERVICES OF THE PACAEMBU COMPLEX

DRAFT CONTRACT

ANNEX III - SET OF SPECIFICATIONS OF THE CONCESSIONAIRE

MANUTENÇÃO

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1. GENERAL GUIDELINES

- 1.1. This document defines the guidelines and charges for the work, operation and management of COMPLEX to be fulfilled by the CONCESSIONAIRE.
- 1.2. In case of omission, the CONCESSIONAIRE shall request guidance from the GRANTING AUTHORITY.
- 1.3. During the term of the CONCESSION, the CONCESSIONAIRE shall observe all the minimum and specific requirements of this SET OF SPECIFICATIONS OF THE CONCESSIONAIRE and preserve the intrinsic elements that characterize COMPLEX, as described in APPENDIX III – DESCRIPTIVE MEMORANDUM OF THE AREA.
 - 1.3.1 The elements present in the COMPLEX, such as the goods listed, are a constituent part of their identity, and must have their characteristics maintained and duly preserved by the CONCESSIONAIRE.
- 1.4. The GRANTING AUTHORITY may, at any time, confirming that the CONCESSIONAIRE has ceased to meet the charges set out in this document, expressly expresses the view that the necessary adjustments and adjustments are made.
- 1.5. It is unique and exclusive responsibility of the CONCESSIONAIRE any possible adjustment and / or adequacy necessary for the works, operation and management of the COMPLEX strictly comply with the minimum guidelines established in the CONTRACT and in its ANNEXES, in particular in this SET OF SPECIFICATIONS OF THE CONCESSIONAIRE, and in the applicable legislation.
- 1.6. It is the responsibility of the CONCESSIONAIRE to provide all necessary authorizations, permits, licenses and approvals to the respective organs and entities of the Public Administration at the federal, state and municipal levels in order to carry out the activities related to the CONCESSION, all expenses with such processes being unique responsibility under the CONTRACT.
 - 1.6.1. The responsibility of the GRANTING AUTHORITY in the scope of obtaining the authorizations, permits, licenses and approvals necessary for the execution of the PURPOSE OF THE CONCESSION is limited to the provisions of the CONTRACT.
 - 1.6.2. In the scope of obtaining the authorizations, permits, licenses and approvals necessary for the execution of the OBJECT OF THE CONCESSION, the

CONCESSIONAIRE may count on the support of the GRANTING AUTHORITY with regard to the interlocution with other organs and entities of the Municipal Public Administration.

- 1.7. The CONCESSIONAIRE may, when it so desires, avail itself of technological innovations, be it processes or equipment, in order to bring efficiency to the fulfillment of its obligations and charges, be they related to the operation and management, or the interventions and modernization of COMPLEX, provided that the final objectives of the CONCESSION.
- 1.8. The CONCESSIONAIRE should, whenever possible, use actions that foster sustainability, social participation and inclusion, and respect for minorities and vulnerable social groups, seeking with these actions to generate positive externalities that transcend the perimeter of the COMPLEX.
- 1.9. The operational and work activities inherent to the execution of the OBJECT of the CONTRACT shall cause the least possible negative interference in the use of COMPLEX, its surroundings and its vicinity.
- 1.10. The CONCESSIONAIRE may exploit advertising actions within COMPLEX, subject to the guidelines of the competent bodies, in particular the organs of protection of historical, cultural, artistic, tourist and landscape heritage, and the provisions of Law No. 14.223 / 06 and Law No. 16,696 / 2017, or others that may replace them.

2. PROJECT AND WORK GUIDELINES

- 2.1. The CONCESSIONAIRE shall follow the guidelines contained in this SET OF SPECIFICATIONS OF THE CONCESSIONAIRE for the realization of construction charges and OPTIONAL INTERVENTIONS in COMPLEX, observing the concepts of environmental sustainability, the urban parameters and the regulations related to its tipping/preservation.
- 2.2. The CONCESSIONAIRE is responsible for carrying out all the necessary surveys for the execution of the OBJECT, being merely referential any information, plants, surveys or other documents made available by the GRANTING AUTHORITY, the use of which shall be at the account and risk of the CONCESSIONAIRE.
- 2.3. The work charges include the COMPLEX INTERVENTION PROGRAM, containing the obligatory operations, which must be carried out under the responsibility of the CONCESSIONAIRE.

- 2.4. OPTIONAL INTERVENTIONS relate to the engineering services that may be proposed by the CONCESSIONAIRE to COMPLEX, in an optional manner, to better serve the USERS.
- 2.5. The CONCESSIONAIRE must guarantee the integration between the equipment that is the subject of the CONCESSION, including new areas for ASSOCIATED ENTERPRISES, with existing spaces, such as living spaces, leisure, contemplation and valuation of green areas.
- 2.6. Within the period defined in the NOTICE, the CONCESSIONAIRE shall submit to the GRANTING AUTHORITY, for its approval, the INTERVENTION PLAN, containing the entire planning for the execution of the INTEVENTION PROGRAM and OPTIONAL COMPLEX INTERVENTIONS.
- 2.6.1 The INTERVENTION PLAN shall contemplate the planning for execution of the INTERVENTION PROGRAM contained in clause 4 of this SET OF SPECIFICATIONS OF THE CONCESSIONAIRE and any OPTIONAL INTERVENTIONS provided for in an optional manner by the CONCESSIONAIRE.
- 2.7. The implementation of the INTERVENTION PLAN should be preceded by the preparation of projects, including the necessary demolitions planned, to be approved by the competent bodies, especially the organs of protection of the historical, cultural, artistic, tourist and landscape heritage.
- 2.7.1 By the end of the first year of the CONCESSION, the projects referred to in the previous item shall be submitted jointly to COMPLEX, for approval by the competent licensing bodies, in particular the organs of protection of historical, cultural, artistic, tourist heritage and scenic.
- 2.7.2 The presentation of projects for licensing purposes in a segregated way, except for the rule set forth in the previous item, may be authorized by the GRANTING AUTHORITY, upon motivated request of the CONCESSIONAIRE.
- 2.8. In the execution of the obligations related to the preparation of projects and the execution of architectural and engineering services for demolition, renovation, recovery and construction of new buildings, the CONCESSIONAIRE shall respect the current urban planning parameters and follow all applicable standards at the federal, state and municipal levels, in particular Resolutions CONDEPHAAT 05/98 and CONPRESP 04/88, or others that may replace them.

2.9. The CONCESSIONAIRE must take special care of the renovation, restoration and maintenance of protected buildings of COMPLEX, and its activities and services must comply with the requirements of the standards for tipping/preservation and protection of historical, cultural, artistic, tourist and landscaped.

2.9.1 For any interventions in the COMPLEX, whether they are part of the INTERVENTION PROGRAM, or OPTIONAL INTERVENTIONS, the following specific guidelines of the organs of preservation of historical, cultural, artistic and landscape heritage:

- a) Preserve the integrity of the structures that have fallen, namely: the STADIUM and the MULTI-SPORTS CENTER, composed of the Sports Gymnasium, Tennis Gym and Olympic Pool;
- b) consider COMPLEX and Charles Miller Square as a single set, and the interventions proposed for the COMPLEX should not accentuate the division of the equipment or further segregate the enjoyment between the buildings of the set;
- c) promote integration between STADIUM and MULTI-SPORTS CENTER, regardless of any intervention to be made in the Toboggan. For the purpose of this integration, it is important to consider the original design of the COMPLEX, in which the assembly had a much larger integration, both visually and physically, integration that was broken with the construction of the Toboggan;
- d) preserve the visual perspectives, on the part of the spectator, from the interior of the STADIUM. The visual perspective of the grandstand is an intrinsic part of COMPLEX and it differentiates it from all other stadiums in the city. Any and all coverage to be proposed for the STADIUM will be evaluated in order to preserve said perspective;
- e) valorize the architectural elements of the COMPLEX (buildings, blocks, swimming pools, towers, walkways, facades, materials, among others), in order to provide technical solutions that can valorise and show the values already recognized by the tipping/preservation;
- f) valorize the monumental external character of the COMPLEX, considering its insertion in the landscape and the topography. The COMPLEX is part of a neighborhood that is also listed by historical heritage bodies and, even with its monumental character, it is extremely respectful of its surroundings, inserting itself in the landscape of the neighborhood in an exemplary way. Modifications in the external areas of COMPLEX and its relationship with streets and sidewalks should be analyzed and justified from the perspective of preserving the characteristics of the neighborhood and its peculiarities;

- g) valorize the integration with the complex environment from the removal of visual barriers and transposition. Because it is the public equipment of excellence, the proposals should seek a greater connection with the urban environment, preserving the qualities and values already recognized of the complex, as well as in the values recognized in its original project;
- h) it is permissible the partial and/or total demolition of the toboggan, provided that it is justified in the new use programme, in order to qualify the connection between STADIUM and MULTI-SPORTS CENTER;
- i) it is permissible to propose cover (fixed or with movable opening of your ceiling) to the stadium, provided that the visual permeability is respected from inside the stadium outward (and from the outside inward), and kept reading the horseshoe shape of it. Every proposal should present in detail the structural solution to be adopted;
- j) no intervention will be allowed at Charles Miller Square, which is not part of the AREA OF THE CONCESSION;
- k) the project should consider the integration of the MULTI-SPORTS CENTER with the STADIUM, recovering the fruition of the original COMPLEX project. The proposals should contemplate the conservation and / or restoration and modernization of the equipment set of MULTI-SPORTS CENTER;
- l) it will not be possible to demolish, albeit partially, the stadium areas of the STADIUM, as well as the construction of new bays or pavements in the same;
- m) it is permissible to create structures that can physically integrate the side streets to the STADIUM, as well as the STADIUM to the MULTI-SPORTS CENTER. Once this integration is proposed, it will not be possible to create new openings in existing structures;
- n) accessibility should be provided throughout the COMPLEX, including the MULTI-SPORTS CENTER.

2.10. The projects, works and services to be carried out at COMPLEX shall guarantee architectural and communicational accessibility to persons with disabilities and reduced mobility, and shall be in compliance with the applicable laws and regulations, with the provisions of the Code of Construction and Building and the applicable Federal Laws No. 10,098 / 00 and No. 13,146 / 15, Federal Decree No. 5,296 / 04 and NBR ABNT 9050: 2015, NBR ABNT 15599: 2008, or others that may replace them.

- 2.11. The CONCESSIONAIRE shall perform all services and provide all items and materials necessary for the fulfillment of the scope of the project and for the execution of the work charges and OPTIONAL INTERVENTIONS in the COMPLEX.
- 2.12. Projects, works and services should, whenever possible, adopt sustainable practices in design and construction, in order to promote energy efficiency and savings in the use of water and other materials.
- 2.13. They are specific guidelines for the design and construction of new buildings, renovation or restoration of buildings and structures in COMPLEX:
- a) the rational use of energy by means of favoring ventilation and natural lighting in the architectural typology;
 - b) the use of luminaires and lamps with high luminous efficiency, resulting in low installed power to guarantee comfort to USERS;
 - c) the prioritization of the use of recyclable materials, which reduce waste and / or waste in the work and can be reused;
 - d) efficient sizing of electrical and hydraulic installations and structural systems to avoid damage to equipment and waste materials;
 - e) the use of lighting, heaters, equipment and air conditioners with high energy efficiency seals;
 - f) the capture and treatment of rainwater for reuse in irrigation of gardens and sanitary basins;
 - g) the installation of water-saving equipment in bathrooms; and
 - h) the use of dry urinals or with low flow and automatic shut-off valves.
- 2.14. The choice of materials and the construction system to reform, rebuild and construct new buildings should minimize the impacts of the work in the COMPLEX, aiming at a dry work, with reduction of residues and focusing on the speed of implantation of the structure.

- 2.15. The renovation, restoration and construction of new buildings in COMPLEX should, whenever possible, keep the COMPLEX functioning, even partially, ie some of its equipment.
- 2.16. During the implementation phase of work charges and OPTIONAL INTERVENTIONS, the works and / or services must comply with the guidelines and standards established by the GRANTING AUTHORITY.
- 2.17. The CONCESSIONAIRE will be responsible for all types of liabilities arising from the works and improvements that it undertakes, being responsible for the removal of debris, construction and removal of construction sites and proper disposal of waste.
- 2.18. The CONCESSIONAIRE will be responsible for the demolitions necessary to carry out the work charges and OPTIONAL INTERVENTIONS, and may propose other demolitions during the CONCESSION, provided that they are duly justified and previously approved by the GRANTING AUTHORITY and by the other competent bodies.
- 2.19. Demolitions and withdrawals should not cause damage to third parties and the environment, and measures should be taken for the safety of workers and COMPLEX USERS.
- 2.20. Demolitions should consider, when necessary, any elements to be preserved, as well as their protection, dismantling and relocation, and should provide means to avoid generating impacts to the environment, the environment and the USERS of the COMPLEX. The demolished and / or withdrawn material must be properly disposed of in accordance with current legislation.
- 2.21. Any element to be preserved removed by means of demolition must be conditioned and stored according to the type of material and its size. Its storage must be delimited to the construction site, being maintained, protecting it from elements of climatic factors, vandalism and theft.
- 2.22. At the end of the works, the CONCESSIONAIRE must have removed all the facilities of the seedbed and construction site such as equipment, temporary constructions, debris and remains of materials, in order to present the totally cleaned used areas.

2.23. The works will not be able to interrupt the use of the areas adjacent to the AREA OF THE CONCESSION, unless there is common agreement with the holders of such areas.

2.24. In the case of demolition of the Toboggan, the following guidelines must be met:

- a) physical and visual permeability between the STADIUM and the MULTI-SPORTS CENTER, in order to allow the integration between the equipment;
- b) reconstruction within the COMPLEX of all the areas located in the subsoil of the Toboggan such as changing rooms, press and administrative areas, multipurpose rooms, access tunnel to the field, corresponding to at least the current area of 6,200 square meters);
- c) compliance with the resolutions and specific directives of the organs of preservation of the historical, cultic, artistic and landscape heritage, which is dealt with in item 2.9.1 of this SET OF SPECIFICATIONS OF THE CONCESSIONAIRE.

2.24.1 In the case of integral demolition of the Toboggan, the attendance of item 4.9 of this SET OF SPECIFICATIONS OF THE CONCESSIONAIRE.

3. OPERATIONAL GUIDELINES

3.1. The CONCESSIONAIRE shall submit to the GRANTING AUTHORITY, for its approval, within the term defined by the NOTICE, the OPERATIONAL PLANS containing the description of the actions that will be taken to achieve the charges under its responsibility and the desired result for the following items:

3.1.1 Administration:

- a) Administration and Management Plan;
- b) COMPLEX Operational Transfer Plan;

3.1.2 Use of Space:

- a) Space Management Plan;

3.1.3 Customer Service:

- a) USER Service and Experience Plan;

3.1.4 Safety and Welfare:

- a) Security Plan;
- b) Fire Prevention Plan and Protection against Atmospheric Discharge;
- c) Outpatient Service and Emergency Removal Plan;
- d) Awareness and Inclusion Plan;

3.1.5 Janitorial:

- a) Cleaning Plan;
- b) Plan for the Conservation of Infrastructures, Buildings, Equipment and Furniture;
- c) Program and Plan for Maintenance of Preserved Goods;
- d) Natural Resource Conservation Plan;
- e) Solid Waste Management Plan.

3.2. The OPERATIONAL PLANS should contain the diagnosis of the current situation of service delivery and size future services considering the daily routine and events to be carried out in COMPLEX and its ASSOCIATED ENTERPRISES.

3.3. The OPERATIONAL PLANS shall identify the interface areas between the current COMPLEX equipment and the new ASSOCIATED ENTERPRISES that may be implanted in an optional manner by the CONCESSIONAIRE to carry out the charges referred to in item 5 of this CONCESSIONAIRE.

3.4. OPERATIONAL PLANS shall be submitted to the GRANTING AUTHORITY in digital format, in editable format, as .doc, and in .pdf format, or in another form previously agreed between the parties.

- 3.5. For inspection and measurement of the performance levels of the CONCESSIONAIRE, only the OPERATIONAL PLANS approved by the GRANTING AUTHORITY shall be considered before the respective period of performance measurement.
- 3.6. The OPERATIONAL PLANS may be reviewed by the CONCESSIONAIRE, in which case they must be submitted again to the GRANTING AUTHORITY for approval.
- 3.7. The COMPLEX Operational Transfer Plan shall be prepared in accordance with the guidelines set forth in APPENDIX III of this CONCESSIONAIRE.

4. WORK CHARGES

- 4.1 The work charges related to the COMPLEX INTERVENTION PROGRAM comprise all investments that must be executed by the CONCESSIONAIRE in order to modernize the equipment, infrastructure and facilities of COMPLEX, as well as its accessibility, signaling and visual communication, the electrical, hydraulic, telecommunications, IT, air conditioning and lighting systems.
- 4.2 The COMPLEX INTERVENTION PROGRAM shall be implemented within the first three (3) years from the DATE OF THE STARTING ORDER OF THE CONTRACT.

COMPLEX

- 4.3 The CONCESSIONAIRE shall carry out the modernization, recovery, revision and reconfiguration of the electric, hydraulic, telecommunications, IT and air conditioning systems of COMPLEX, considering compliance with safety regulations and new usage demands.
 - 4.3.1 Systems, especially telecommunications, should allow connection to vehicles and equipment for the transmission of games and events at various points in the Complex and its surroundings.
 - 4.3.2 The air conditioning system must be sectorized so that it can be turned off in dependencies and sectors that are not in use, in the event of events that do not use the total area of the COMPLEX destined for them.
 - 4.3.3 The CONCESSIONAIRE must adopt solutions for the air conditioning system that avoid noise and smoke.

4.4 The CONCESSIONAIRE shall carry out the implementation of signs and visual communication elements throughout the COMPLEX, with standardized visual language, integrated and accessible, in order to enhance the architectural set, with installation of elements such as signs, warning signs and directional signs, identifying all the equipment and facilities, including the elements that are part of the ASSOCIATED ENTERPRISES that may be carried out in an optional manner by the CONCESSIONAIRE.

4.4.1 The bilingual (Portuguese and English) and accessible visual communication proposal of COMPLEX should be consolidated in a Communication Project, which should be approved together with the other projects that are part of the work charges, according to item 2.7 of this Annex.

4.5 The CONCESSIONAIRE shall carry out the remodeling and / or implementation of new FURNITURE throughout the COMPLEX, with standardized and integrated visual language, such as trash cans, drinking fountains and paracycles, for employees, USERS and visitors.

4.5.1 When the installation of new dumps, the CONCESSIONAIRE should prioritize the system of selective waste collection.

4.6 The CONCESSIONAIRE must carry out the restoration of the painting of all buildings, installations and other components of COMPLEX such as facades, internal walls, bleachers, guardrails, roofs and marquees.

4.7 The CONCESSIONAIRE shall carry out the renovation and recovery of the free areas, connecting the equipment of MULTI-SPORTS CENTER and the STADIUM, including: i) exterior flooring; ii) wall of support in the neighborhood of MULTI-SPORTS CENTER; (iii) landscaping; and iv) parking.

4.7.1 The layout of the parking areas and the circulation of vehicles in the free areas, which is dealt with in the previous item, should prioritize the movement of pedestrians and the integration between the equipment of the COMPLEX.

STADIUM

4.8 The CONCESSIONAIRE shall carry out the renovation and restoration of the printing and tribune of honor areas located in the bleachers of the east and west sectors, and may receive other uses such as hospitality areas and cabins, provided space and infrastructure are guaranteed for the transmission of games at the stadium.

4.9 The CONCESSIONAIRE shall carry out the renovation and recovery of all areas located in the subsoil of the Toboggan, such as locker rooms, press and administrative areas, multipurpose rooms, access tunnel to the field, corresponding to at least the current area of 6,200 m² (six thousand and two hundred square meters).

4.10 The CONCESSIONAIRE shall carry out the renovation and recovery of all existing toilets and the installation of at least 500 m² (five hundred square meters) of new toilets.

4.10.1 The renovation and recovery of existing toilets and the construction of new toilets should consider the installation of urinals in men's toilets, women's toilets, accessible toilets and baby changing facilities.

4.11 The CONCESSIONAIRE shall carry out the reform and recovery of all areas for trade and existing food and beverage services.

4.12 The CONCESSIONAIRE shall carry out at least the replacement of existing seats in the stands with new seats, consisting of durable and resistant material, including seats reserved for persons with disabilities or reduced mobility, in accordance with the applicable legislation.

4.13 The CONCESSIONAIRE shall carry out the structural restoration of the STADIUM stands in the following sections: i) joints, access walkway and access stairs to the Orange and Pomegranate Sector bleachers, according to ANNEX III – DESCRIPTIVE MEMORANDUM OF THE AREA, of the NOTICE; (ii) repairs to the marquee, cover, structure under the bleachers, expansion joints, Gerber teeth, beams and pillars of the stands of the Green and Yellow Sections, according to ANNEX III – DESCRIPTIVE MEMORANDUM OF THE AREA, of the NOTICE.

4.14 The CONCESSIONAIRE must carry out the reconfiguration of the accesses to the STADIUM, in order to allow the separation and sectorization of the public according to the ticket acquired for a given event, thus minimizing the impacts in the surroundings of COMPLEX and optimizing the internal flow of the public.

4.14.1 The reconfiguration of the accesses referred to in the previous item shall include the installation of an access control system equipped with readers such as bar code, RFID, magnetic stripe, or others that may replace them.

4.15 The CONCESSIONAIRE shall carry out the reform and recovery of the athletics track.

4.16 The CONCESSIONAIRE shall perform the complementation of the STADIUM lighting, including the field sports lighting.

4.16.1 The sports lighting must comply with the requirements for this type of installation, which involve:

- a) horizontal and vertical illuminance levels and appropriate uniformity coefficients;
- b) reduced or direct glare or by light reflected from the ground;
- c) appearance of color compatible with the activities considered;
- d) suppression of the noises produced by the luminaires;
- e) absence of unwanted shadows, harmful to visibility;
- f) no fluctuation in voltage / brightness oscillation.

4.17 The CONCESSIONAIRE shall carry out the installation of power generators, with automatic transfer panel, which shall keep all the primary systems in operation, including the field lighting system, in case of lack of main network service.

4.18 The CONCESSIONAIRE shall carry out the modernization, revision and installation of the CCTV system, sound and electronic display, which shall be connected to a Command and Control Center.

MULTI-SPORTS CENTER

4.19 The CONCESSIONAIRE must carry out the renovation and recovery of the floor of the Gymnasium and the outside court of the Gymnasium of Tennis.

4.20 The CONCESSIONAIRE shall carry out the renovation and rehabilitation of the Tennis Gym's coverage, including thermo-acoustic protection system, recovery and alignment of the arches of the internal structure of wood.

- 4.21 The CONCESSIONAIRE shall carry out replacement of the internal lighting in the Tennis Gymnasium.
- 4.22 The CONCESSIONAIRE must carry out the remodeling and recovery of the toilets and locker rooms of MULTI-SPORTS CENTER, including urinals in men's toilets, accessible toilets and changing rooms.
- 4.23 The CONCESSIONAIRE shall carry out the modernization, revision and installation of CCTV system, sound and external lighting, which shall be connected to a Command and Control Center.

5. OPERATING AND MANAGEMENT CHARGES

- 5.1. Operating and management charges are divided into the following categories: i) administrative, ii) janitorial; iii) use of space; (iv) safety and wellness and; and iv) user service.
- 5.2. The rules of this SET OF SPECIFICATIONS OF THE CONCESSIONAIRE that involve subcontracted companies or partnerships held by the CONCESSIONAIRE are of its full responsibility. In this sense, the CONCESSIONAIRE shall impose compliance with the rules and provisions of the CONTRACT to said companies and require them to present the documents and information necessary to demonstrate regularity.
- 5.3. The operating and management charges apply to the equipment, free areas and other facilities forming part of COMPLEX and to the interface areas between COMPLEX and ASSOCIATED ENTERPRISES, which are optionally implemented by the CONCESSIONAIRE.
- 5.4. The operation and management charges should dimension the services considering the daily routine and the events to be carried out in COMPLEX and its ASSOCIATED ENTERPRISES.
- 5.5. Operational and management charges should provide for the implementation of mitigation measures related to cleaning, traffic and safety in the vicinity of COMPLEX, in case of events.
- 5.5.1 The OPERATIONAL PLANS related to cleaning, transit and security shall identify the area of the surroundings of the COMPLEX where the mitigating measures referred in the previous item will be implemented.

- 5.6. The CONCESSIONAIRE shall keep COMPLEX in proper working condition for the duration of the CONTRACT, and shall therefore provide all necessary services for the full compliance with the OBJECT and the ANNEX V - PERFORMANCE MEASUREMENT SYSTEM of the CONTRACT, and this SET OF SPECIFICATIONS OF THE CONCESSIONAIRE.
- 5.7. The CONCESSIONAIRE shall have an automated system for measuring the indicators that are part of the PERFORMANCE MEASUREMENT SYSTEM, ANNEX V - PERFORMANCE MEASUREMENT SYSTEM of the CONTRACT, which should be conducive to an audit and that allows access to the information that served as a basis for the calculations made and the results of previous periods, considering at least five (5) years of storage.

ADMINISTRATIVE

- 5.8. The operation necessary for the administration of COMPLEX shall follow the guidelines of the Administration and Management Plan.
- 5.9. The CONCESSIONAIRE or its subcontractors must have, during the entire CONCESSION period, a cadre of agents or employees qualified to perform the activities necessary to comply with the OBJECT, adopting the best market practices, with the objective of achieving excellence in the services that will be provided at COMPLEX.
- 5.10. The CONCESSIONAIRE or its subcontractors are responsible for the employment contracts of its agents or employees and compliance with all labor, tax and social security obligations, including those arising from accidents, damages, fines, insurance, public health standards and regulatory work.
- 5.11. The CONCESSIONAIRE or its subcontractors shall provide their agents or employees with Personal Protection Equipment and other equipment necessary for the performance of their duties, in compliance with current legislation and safety standards.
- 5.12. The CONCESSIONAIRE or its subcontractors shall keep updated the register of their representatives or employees, including at least: (i) full name; (ii) identification document; (iii) position / function; and such information shall be made available to the GRANTING AUTHORITY when requested.
- 5.13. The CONCESSIONAIRE shall appoint a professional or professionals, within its staff or employees, who has a complete view of all activities related to the OBJECT, to

carry out the dialogue with the GRANTING AUTHORITY during the CONCESSION period.

5.14. The CONCESSIONAIRE should hire, whenever necessary, a professional and / or company specializing in the maintenance of listed goods.

5.15. All agents or employees of the CONCESSIONAIRE or its subcontractors must be standardized and identified.

5.15.1. All teams, including security teams, must wear suits that are appropriate to the weather conditions, aiming at their comfort in performing the services.

5.16. It will be up to the CONCESSIONAIRE or its subcontractors to train their agents or employees to maintain a cordial and solicitous relationship with the COMPLEX USERS.

5.17. The CONCESSIONAIRE shall authorize, free of charge, the performance of reports and the reproduction of photos and filming by the press as informative journalism in COMPLEX, provided that these activities do not impact on its proper functioning and execution of the CONTRACT.

5.18. The CONCESSIONAIRE should carry out the dialogue with those responsible for the EQUIPMENT NOT GRANTED to coordinate the schedule of events and events, in order to minimize the impacts on COMPLEX and its surroundings.

5.19. In order to maintain proper governance of the entire COMPLEX, the CONCESSIONAIRE must ensure an adequate relationship with those responsible for the EQUIPMENT NOT GRANTED, including the Football Museum and Charles Miller Square, and for other activities related to COMPLEX, among them the Miliar Police, Traffic Engineering Company (Portuguese acronym: CET), Sé Regional Municipality, and Municipal Secretariat of Services and Works.

5.20. All costs related to infrastructure services inherent to the operation of COMPLEX, such as water tariff, telephone, internet and electricity of buildings, equipment and installations, will be the responsibility of the CONCESSIONAIRE.

5.20.1 Costs related to infrastructure services inherent to the operation, such as water tariff, telephone, internet and electric power of the EQUIPMENT NOT GRANTED, will be the responsibility of their respective operators.

5.21. The CONCESSIONAIRE will be responsible for the contracting of property insurance for all its goods and also for the areas of commercial use inserted in COMPLEX.

5.22. The CONCESSIONAIRE shall provide information through periodic reports to the GRANTING AUTHORITY for conference and audit, in order to guarantee the transparency of the management of the CONCESSION and the fulfillment of the CONTRACT, as provided in APPENDIX I - PROVISION OF CONCESSION INFORMATION, part of this document.

5.22.1. The annual compliance report shall include a description of the activities carried out, revenue from the use of COMPLEX and other operating revenues for the period, investments and disbursements made with works or services, compliance with performance targets and indicators, modernization works, preventive and emergency maintenance activities, eventual service interruption periods and their justifications, the state of conservation of COMPLEX and other relevant data and information about COMPLEX, as described in the CONTRACT.

5.23. The CONCESSIONAIRE must have an automated management system whose function is to integrate all the systems related to the operation of COMPLEX and that can be audited, if requested by the GRANTING AUTHORITY.

5.24. The CONCESSIONAIRE shall keep the GRANTING AUTHORITY informed of all details of the rendering of the services to be performed in COMPLEX, responding to any query formulated by it within a period of up to thirty (30) days from the date of receipt of the query.

5.25. The operation necessary for the operational transfer of COMPLEX should follow the guidelines of the Operational Transfer Plan.

5.26. In drawing up the Operational Transfer Plan, the CONCESSIONAIRE should consider all stakeholders, including the Municipal Secretariat of Sports and Leisure (Portuguese acronym: SEME), Traffic Engineering Company, Sé Regional Municipality, Municipal Secretariat Services and Works (Portuguese acronym: SMSO), Military Police and USERS.

5.26.1 In drawing up the Operational Transfer Plan, the CONCESSIONAIRE shall consider, in addition to the interested agents described in the previous item, those responsible for the EQUIPMENT NOT GRANTED, among them the Football Museum.

- 5.27. Approval of the OPERATIONAL TRANSFER PLAN by the GRANTING AUTHORITY, as detailed in the NOTICE, it will be incumbent upon the CONCESSIONAIRE to perform the activities foreseen in this plan, in particular, to constitute the transition committee, which will act during the transition period of the CONCESSION.
- 5.28. The transition period of the CONCESSION will have the duration of three (3) months, counted from the DATE OF THE STARTING ORDER.

JANITORIAL

- 5.29. The operation necessary to clean COMPLEX must follow the guidelines of the Cleaning Plan.
- 5.30. The CONCESSIONAIRE shall keep clean, and with good hygiene conditions all buildings, equipment, facilities, free areas and infrastructures that are part of the AREA OF CONCESSION, including, but not limited to, cleaning of toilets and changing rooms, food areas, event areas (before, during and after the accomplishment of events), interior of buildings, blocks, bleachers, swimming pool, FURNITURE, offering a healthy condition for the use of COMPLEX.
- 5.31. The CONCESSIONAIRE shall perform the cleaning services of all areas, internal and external, within the AREA OF THE CONCESSION, as well as perimeter sidewalks, so that these areas are kept clean.
- 5.32. The CONCESSIONAIRE shall monitor the events carried out at COMPLEX in order to prevent and correct eventual impacts caused to COMPLEX and its surroundings, in the shortest possible time, such as the placement of temporary dumps and chemical toilets for specific attendance of a particular event.
- 5.33. Toilets and dressing rooms should be permanently sanitized and kept clean and free of unwanted odors, in order to meet the constant demand of USERS, especially in the days and periods of greater flow of people, especially in events.
- 5.33.1 The CONCESSIONAIRE shall carry out the removal of waste from the baskets, as well as the cleaning of the floor and the sanitary vessels, with the application of disinfectant products and other appropriate actions to fulfill the charges, at the frequency necessary for both.
- 5.33.2 The CONCESSIONAIRE shall carry out the janitorial maintenance of sanitary facilities and locker rooms, their appliances, sanitary metals and other components

maintaining their good state of conservation and protecting them from any act that characterizes misuse or depredation.

5.33.3 The CONCESSIONAIRE must provide hygiene supplies necessary for the proper functioning of health, such as toilet paper, soap, paper hand-drying and / or drying equipment.

5.34. The CONCESSIONAIRE shall keep the pool water of the MULTI-SPORTS CENTER clean by permanently monitoring the quality of the water.

5.35. The CONCESSIONAIRE shall provide all the human, technological, material and input necessary to carry out the cleaning and conservation services of COMPLEX.

5.35.1 The CONCESSIONAIRE should, whenever possible, carry out ecological cleaning, using products and cleaning methods that are not harmful or that may reduce impacts to the environment and to human and wildlife health.

5.36. The operation necessary for the maintenance of the listed goods of the COMPLEX shall follow the guidelines of the Program and Maintenance Plan for the Preserved Goods, to be elaborated according to APPENDIX IV - BASIC SCRIPT FOR THE PREPARATION OF THE PROGRAM AND PLAN OF MAINTENANCE OF PRESERVED HERITAGE GOODS, of this document.

5.36.1 The Program and Maintenance Plan for the Preserved Heritage Goods must be presented jointly to the executive project of reform, recovery and construction of new buildings of COMPLEX for approval by the Department of Historic Heritage of the Municipality (Portuguese acronym: DPH).

5.36.2 The Program and Maintenance Plan of the Preserved Heritage Goods should be consolidated in a Technical Book to be kept in the protected buildings of the COMPLEX as a practical guide for the person in charge of its maintenance.

5.37. The operation necessary for the conservation of COMPLEX should follow the guidelines of the Plan for the Conservation of Infrastructures, Buildings, Equipment, and FURNITURE.

5.38. The CONCESSIONAIRE shall preserve all the buildings, facilities, infrastructure, equipment and equipment included in the CONCESSION, including the lawn of the stadium, keeping them up to date and in perfect working condition, as well as repairing its units and

promoting, the substitutions demanded due to obsolescence, wear or end of their useful life, according to the principle of reasonableness.

5.38.1 The CONCESSIONAIRE shall perform the preventive and corrective maintenance of the lawn of the stadium of the stadium, in order to keep it in good conditions for the accomplishment of games.

5.39. The CONCESSIONAIRE will be responsible for the management and execution of the maintenance, conservation and / or restoration of all buildings, installations, infrastructures, FURNITURE and equipment, in order to guarantee their uninterrupted and safe availability to USERS, visitors and employees.

5.39.1. In the execution of the maintenance services, the manufacturers' recommendations and the current regulations should be respected in order to maintain the guarantee of the use of buildings, installations, infrastructures, furniture and equipment and operational safety.

5.40. The CONCESSIONAIRE will be responsible for the preventive and corrective maintenance of electrical, hydraulic, building, electromechanical, electronic, refrigeration, air conditioning, ventilation and exhaust installations.

5.41. The CONCESSIONAIRE will be responsible for general maintenance that includes paintings, furniture, repairs and replacement of floors, tiles, pellets, among others, COMPLEX equipment.

5.42. In cases of occurrences that endanger the physical integrity of USERS, employees or the preserved heritage of COMPLEX, care must be taken immediately, with the appropriate isolation of the area.

5.43. The operation necessary for the conservation of the green areas, gardens, lawns and water resources of COMPLEX must follow the guidelines of the Plan of Conservation of Natural Resources, and must be approved by the GRANTING AUTHORITY.

5.44. The CONCESSIONAIRE must maintain all the vegetal elements, components of the green areas of COMPLEX in excellent condition, and must fertilize, cut, prune, suppress, replant, transplant and other actions necessary for the maintenance and conservation of these elements, according to current legislation.

5.45. The CONCESSIONAIRE will be responsible for observing the individuals who need pruning or suppression, and must issue a technical report attesting to the need for action, which must be submitted to the analysis and approval of the GRANTING

AUTHORITY, in order to avoid risks of fall and / or accidents in the AREA OF THE CONCESSION or in its surroundings.

5.46. Emergency situations should be communicated immediately to the GRANTING AUTHORITY, so that the solution is promptly executed.

5.47. In the event of the suppression of an arboreal individual, the CONCESSIONAIRE shall preferably replace it, after consultation with the GRANTING AUTHORITY, by species native to the Atlantic Forest, except in case of contrary disposition of the tipping/preservation resolutions.

5.48. The CONCESSIONAIRE should adopt practices that minimize the use of aggressive inputs to the environment for the conservation of the vegetal elements of the COMPLEX strictly according to the current legislation.

5.49. The CONCESSIONAIRE shall, if applicable, prepare technical reports for the recovery of environmental liabilities occurring prior to the date of commencement of the COMPLEX CONCESSION, to be performed by duly authorized technical managers.

5.50. The operation required to manage solid waste from COMPLEX should follow the guidelines of the Solid Waste Management Plan.

5.51. The CONCESSIONAIRE will be responsible for the destination of the waste generated in the facilities of the COMPLEX, coming from the visitation and the administrative and operational activities, from its collection and storage until its final disposal.

5.52. The CONCESSIONAIRE should adopt good practices in relation to solid waste management, such as non-generation, reduction, reuse, selective collection, recycling, composting, biodigestion, reverse logistics, pre-treatment of solid waste and preference for the environmentally appropriate disposal of waste.

5.53. The CONCESSIONAIRE shall keep the COMPLEX dumps available to receive new waste, preventing the access of wild and domestic animals, either through constant emptying or the use of existing technologies for this purpose.

5.54. The CONCESSIONAIRE shall implement awareness campaigns for the correct disposal of solid waste, in order to improve the relationship between USERS and the waste produced by them.

5.55. The CONCESSIONAIRE shall keep a quantitative record of the residues generated from COMPLEX, stating its origin, type and final destination, and shall be updated for each supply of information of the CONCESSION.

5.56. The CONCESSIONAIRE shall keep updated technical reports, issued by a qualified and recognized service provider, attesting that all AREAS OF THE CONCESSION are free of pests such as rats, cockroaches, harmful insects and others that may pose risks to the flora, fauna, to USERS and to COMPLEX equipment.

USE OF SPACE

5.57. The operation necessary to manage the use of the space of the COMPLEX should follow the guidelines of the Plan of Management of the Use of the Space.

5.58. The CONCESSIONAIRE shall carry out or promote activities that will enable the use of the equipment and areas of COMPLEX and its ASSOCIATED ENTERPRISES to be intensified, taking into account the simultaneity of use of the various spaces, in order to attract a greater number of USERS.

5.59. The CONCESSIONAIRE shall keep the COMPLEX open for at least 6:00 am to 10:00 p.m. for public use every day of the week, and may have its schedule expanded, including in case of events.

5.59.1 The CONCESSIONAIRE shall inform the USERS, in case of expansion of the daily working hours of COMPLEX.

5.59.2 The CONCESSIONAIRE may close areas of the COMPLEX for support facilities, at most three (3) hours before games and major events at the STADIUM.

5.60. The CONCESSIONARY shall assign the MULTI-SPORTS CENTER for non-onerous use of the GRANTING AUTHORITY, intended for public sporting activities by the Municipal Secretariat of Sports and Recreation (SEME), according to the calendar of activities, referring to the following year, sent by the GRANTING AUTHORITY to the CONCESSIONAIRE all January, considering at least the hours listed in the following table:

EQUIPMENT	TOTAL HOURS PER WEEK
Tennis Gym (indoor and outdoor court)	12
Gymnastics Football / Handball / Basketball (indoor court)	12

2 Fitness rooms and physical activity (per room)	12
Pool	4
Athletics track	4

5.61. The CONCESSIONAIRE may carry out or promote free activities of a sporting, recreational, leisure and / or cultural nature in COMPLEX, including activities of paradesporto, to be considered for the purpose of measuring performance levels, according to ANNEX V - PERFORMANCE MEASUREMENT SYSTEM of the CONTRACT.

5.62. The CONCESSIONARY will be able to carry out activities of leasing of the space of the COMPLEX for events in schedules and places delimited and previously communicated to the public and USERS.

5.62.1 In case of lease of the spaces of associated enterprises of COMPLEX, the need for communication to the public and USERS is dispensed with.

5.63. The CONCESSIONAIRE should provide a place with the necessary structure for the development of press work on days of games or events held at COMPLEX.

5.64. The CONCESSIONAIRE will be responsible for obtaining all licenses, charters and permits necessary to hold events in the spaces and equipment belonging to COMPLEX, and may obtain a permanent license for the areas with the highest potential for holding events.

SAFETY AND WELLNESS

5.65. The operation necessary for the security of the USERS must follow the guidelines of the Security Plan, which must be approved by the GRANTING AUTHORITY.

5.66. The CONCESSIONAIRE must act in the protection and conservation of the natural and built, social, historical and cultural heritage of COMPLEX, and develop all the strategies aiming at the fulfillment of its regulation of use and its integrity, using technological and human resources, throughout the CONCESSION period.

5.67. The CONCESSIONAIRE shall implement a monitoring system for the effective and real-time control of critical areas and large circulation of people of COMPLEX, integrating it to the Operational Control Center and the City Cameras Program, or other that will replace it.

5.67.1. Images must be captured twenty-four (24) hours a day, stored for at least thirty (30) days and shared in real time with the GRANTING AUTHORITY.

5.67.2. Images of all occurrences should be backed up.

5.68. The CONCESSIONAIRE should establish the size of the security teams and their integration with the virtual monitoring system and other technological resources employed in this operation.

5.69. The entire area of the CONCESSION must be monitored by unarmed preventive security, by means of rounds or stationary stations.

5.69.1. The entire security operation must be carried out based on the principles of prevention and inhibition of improper actions and the mediation and peaceful resolution of conflicts, adopting preventive measures to occurrences to the detriment of coercive actions.

5.69.2. Security teams should under no circumstances perform discriminatory measures against minorities and vulnerable social groups.

5.69.3. The security teams must have in their personnel personnel prepared and trained to receive the USERS and serve them in a cordial and solicitous manner.

5.70. The CONCESSIONAIRE shall provide, in the event of events, the moving frame necessary for its accomplishment under satisfactory conditions of safety to the USERS.

5.71. The CONCESSIONAIRE shall ensure, in the case of events, that the security team is able to communicate clearly with the public inside and outside the COMPLEX, through a clear and efficient communication system, that allows to alert the USERS in case of emergency.

5.72. The CONCESSIONAIRE should support the competent authorities in the policing actions and in the activities of inspection of the actions inside the COMPLEX.

5.73. The CONCESSIONAIRE must act jointly, complement and coordinate with the Metropolitan Civil Guard (Portuguese acronym: GCM) and Military Police (Portuguese acronym: PM), according to the Security Plan.

5.74. The CONCESSIONAIRE shall maintain, update and share with the GRANTING AUTHORITY a system for recording all occurrences of infringements and suspicious activities, with a detailed description of the occurrence, location and measures taken.

5.75. The CONCESSIONAIRE will be responsible for managing the entrances and / or accesses of COMPLEX, maintaining the monitoring, so as to guarantee the adequate access control.

5.75.1. The access to the COMPLEX should be monitored virtually permanently.

5.75.2. The CONCESSIONAIRE shall carry out the digital registration of all vehicles that enter the AREA OF THE CONCESSION and leave it, keeping that record stored and available.

5.75.3. The CONCESSIONAIRE is prohibited from sharing records of occurrences, images and access control of vehicles to any party without the formal consent of the GRANTING AUTHORITY, except in the case of a court order.

5.76. The necessary operation for the prevention and combat against fires and protection against electric shocks, including emergency situations, should follow the guidelines of the Plan of Prevention and Combat to Fire and Protection against Air Discharges.

5.76.1. A CONCESSIONAIRE shall maintain the fire-fighting equipment distributed by COMPLEX in good conditions of use, perform tests and recharges within the current legislation.

5.76.2. The CONCESSIONAIRE shall maintain among its employees a trained brigade team in the buildings under its responsibility, under the terms of the current legislation.

5.76.3. The CONCESSIONAIRE shall keep the buildings properly signaled, with the types of fire extinguishers available, fire hydrants and signs indicating the escape routes.

5.77. The CONCESSIONAIRE shall draw up a mapping of the areas susceptible to lightning and mitigation actions in the entire AREA OF THE CONCESSION.

5.78. The operation necessary for the prompt attendance of USERS due to the occurrence of accidents or health problems within the AREA OF THE CONCESSION and the execution of preventive and educational activities should follow the guidelines of the Ambulatory and Emergency Removal Plan.

5.79. The CONCESSIONAIRE shall maintain an outpatient emergency and first aid service for cases that occur with the USERS within the COMPLEX.

- 5.80. On days of intense use of COMPLEX, especially on weekends, holidays, festivals and events, the CONCESSIONAIRE must incorporate emergency removal service into the outpatient service.
- 5.81. The CONCESSIONAIRE shall maintain a lifeguard service during the entire period of operation of the MULTI-SPORTS CENTER swimming pool, qualified to carry out activities for the prevention of aquatic accidents, rescues and pre-hospital care.
- 5.82. The CONCESSIONAIRE should promote plural and inclusive actions, directed to USERS, focused on the prevention of the use of narcotics and sexual education, consolidated in the Plan of Awareness and Inclusion.

USER SERVICE

- 5.83. The service to the USER should be made based on the guidelines of the USER's Service and Experience Plan, focusing on maximizing the USER's experience, good relations between USERS and employees and respecting the social plurality that makes up all USERS.
- 5.84. The CONCESSIONAIRE should provide a platform for relationship with the USER, being able to opt for application and / or other means of digital dissemination of the programming and services offered in COMPLEX, containing information such as: i) programming, food service areas, sanitation and parking; ii) historical and cultural information; iii) working hours; and iv) space for sending suggestions and complaints.
- 5.85. The CONCESSIONAIRE shall use the available means to avoid the formation of queues for access to events and facilities for USERS, such as advance and decentralized sale of tickets and tickets for food services.
- 5.86. Toilets must be available to USERS during the entire period that the COMPLEX is open.
- 5.87. The CONCESSIONAIRE shall count the number of USERS in the scope of public use survey, in order to constitute a historical series of data to be made available to the GRANTING AUTHORITY in a disaggregated manner, as provided in APPENDIX II - GUIDELINES FOR USER SURVEY.
- 5.88. The CONCESSIONAIRE shall conduct public use survey of COMPLEX, as provided in APPENDIX II - GUIDELINES FOR USER SURVEY.

5.89. The CONCESSIONAIRE shall conduct satisfaction surveys with COMPLEX USERS, as provided in ANNEX V - PERFORMANCE MEASURE SYSTEM of the CONTRACT, and APPENDIX II - GUIDELINES FOR USER SURVEY.

5.90. The CONCESSIONAIRE shall provide the information service to the COMPLEX visitor, in a place of easy access and visualization, offering relevant information that improves the USERS experience. The information will be provided, preferably, in bilingual version (Portuguese and English).

5.91. The CONCESSIONAIRE shall guarantee the supply of drinking water to the USERS in all the drinking water of the COMPLEX.

5.92. The CONCESSIONAIRE shall provide free or paid Internet access service, as well as public telephones, to USERS.

5.93. The CONCESSIONAIRE should promote the supply of various food services in COMPLEX, linking quality and agility in the service provided.

5.94. The services of loading and unloading and boarding and disembarkation of passengers in the areas of access to COMPLEX shall cause the minimum impact within and around COMPLEX.

5.95. The CONCESSIONAIRE or its subcontractors may not adopt discriminatory positions within COMPLEX.

5.96. The CONCESSIONAIRE shall prepare and make available a plan with routes accessible in COMPLEX, as part of the USER's Service and Experience Plan, identifying accessible routes and equipment, and other measures that improve the experience of USERS with disabilities and reduced mobility.

5.97. The CONCESSIONAIRE shall promote guided visits to the COMPLEX, including information such as historical facts related to its architecture, characters and relevant events, free or paid, and must be performed by trained and trained professionals.

5.97.1 The guided tour shall be offered free of charge at least once a week to students of municipal public schools or other public indicated by the GRANTING AUTHORITY.

5.97.2 The CONCESSIONAIRE shall absorb the Membership Board of MULTI-SPORTS CENTER, which are duly registered the day before the DATE OF THE STARTING ORDER, free of charge.

5.98. The rules for the association and disassociation of members of the Board of Associates of the MULTI-SPORTS CENTER shall be defined by the CONCESSIONAIRE and approved by SEME, and must be included in the Plan of Attention and Experience of the USER.

6. ASSOCIATED ENTERPRISES

6.1. The CONCESSIONAIRE may exploit economic activities, in its unique interest, directly, through the constitution of wholly-owned subsidiaries, or through third parties, through ASSOCIATED ENTERPRISES in the AREA OF THE CONCESSION, observing this CONTRACT and the current regulation.

6.2. The economic activities to be explored through ASSOCIATED ENTERPRISES shall promote synergy and complementarity to COMPLEX in order to broaden and intensify current uses and introduce new uses, including but not limited to:

6.2.1 Installation and operation of services related to:

- a) financial activities such as ATMs, bank branches and exchange offices;
- b) food and drink, in different economic categories;
- c) activities related to health, wellness, sports medicine, academia;
- d) educational activities such as sports training centers;
- e) conventions and events such as auditoriums and exhibition areas;
- f) leasing workspaces, equipped or not, including shared production spaces;
- g) recreation, entertainment, sport and leisure, such as the display of films, plays, shows, events, including sporting events, cultural fairs and exhibitions;

6.2.2 Installation and operation of commercial activities, including gastronomy, convenience, souvenirs, pharmacies, shops and markets.

6.2.3 Installation and operation of hotel and lodging activities, in different economic categories.

6.2.4 Areas of hospitality such as staterooms and waiting rooms.

6.2.5 Visitation programs.

6.2.6 Installation and operation of vehicle parking, which should have specific vacancies reserved for the elderly and disabled, available for daily use and at events.

6.3. The buildings and free spaces deployed for exploration of economic activities through ASSOCIATED ENTERPRISES will be considered as REVERSIBLE GOODS at the end of the CONCESSION, under the terms of the CONTRACT, being forbidden their sale.

MANUTENÇÃO